



**ANNUAL REPORT
2021**

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1. ABOUT PRESPA INSTITUTE

PRESPA Institute is an independent think tank based in Skopje, North Macedonia, dedicated to the study, research and analysis of International Affairs and Foreign Policy, as well as European Affairs and Europeanization. The institute strives to promote knowledge on the current state of affairs in North Macedonia and the Western Balkans, and to participate in the debate and the generation of ideas at the European Level.

The Institute has a young and dynamic team of highly-qualified and experienced analysts and a wide-ranging network of associated experts. It also counts on the participation of outstanding figures from public life linked to International Affairs and Foreign Policy, as well as European Affairs and Europeanization, the economic and business communities, public administration and the academic, cultural and social sectors.

Created as an association of citizens, by a group of convinced Europeans, the PRESPA Institute's organizational structure balances public and private interests and fosters the exchange of ideas in a plural and independent environment, providing the scope for diverse political and social outlooks. Its highest governing body is its Executive Board, gathering not only members of the association, but also other prominent figures from the public life in North Macedonia.

The Institute's work appears in the form of a wide variety of publications and reports, as well as in the forms of public events organized as training sessions, courses, seminars, workshops, round tables, etc.

PRESPA Institute's research is structured along thematic and geographical lines.

1. THE NAME

The name, PRESPA Institute comes from the Prespa Accord, or *Final Agreement for the settlement of the differences as described in the United Nations Security Council Resolutions 817 (1993) and 845 (1993), the termination of the Interim Accord of 1995, and the establishment of a Strategic Partnership between the Parties*¹, signed on June 17, 2018 in the village of Psarades, Greece, the meaning it has for North Macedonia and the policies that the institute will focus on, as well as their impact on our country, the Western Balkans and wider in Europe.

¹ https://en.wikipedia.org/wiki/Prespa_agreement

2. VISION

PRESPA Institute is a dynamic group of analysts and researchers that conducts in-depth research leading to new ideas for solving problems facing society at the local, national and regional level.

3. MISSION STATEMENT

PRESPA Institute is a dynamic group of analysts and researchers that conducts in-depth research International and European Affairs influencing decision-making processes and actions, contributing to the Europeanization of North Macedonia and the Western Balkans.

4. OBJECTIVES AND MEANS

The objectives of PRESPA Institute are:

- To be an independent research centre, without partisan agenda, capable of influencing thinking and political action from within its local reality;
- To be a useful point of reference in Skopje, North Macedonia and the Western Balkans for people, institutions, and companies that work in the field or who are interested in it, and a point of reference in terms of research, documentation and publications specialized in International Affairs and Foreign Policy, European Affairs and Europeanization;
- To be an influential actor in the development of the international action of local governments, the Government of North Macedonia and those of the countries of the Western Balkans, and of the European Union;
- To be an organization connected at regional and European level – with other leading institutes in the field, as well as an organization that participates in the debate at the European Level as source of respected knowledge and opinion;
- To be an instrument of international action and a tool for dissemination of information on public policies affecting ordinary citizens, thus contributing to democracy, security, stability, freedom, and solidarity across the Western Balkans.

PRESPA Institute shall attain its objectives by means of:

- Researching, analysing and proposing alternative solutions, based on data from the relevant fields of action, as well as establishing various databases through its research or documentation;
- Facilitating the development of evidence-based public policies and the understanding of international actions cooperation, as well as by creation of an enabling environment for civil society development and networking with other civil society organization aimed at developing civil society and regional cooperation;
- Organizing and delivering training sessions, courses, seminars, workshops, round tables and other forms of instruction, as well as campaigns, promotions and other forms of action.

5. PROGRAMME PRIORITIES

1. To increase the understanding and conceptualize how globalization affects patterns of cooperation of North Macedonia through measuring economic, political and symbolic/cultural patterns of exchange between different actors in the context of globalization.
2. To increase the understanding and conceptualize the development of the EU accession process through analysis of the actual change and the effect it has on patterns of perception of citizens of North Macedonia.
3. To build the capacities of civil society and those of the institutions and other interested parties on EU Affairs, Public Policies and Public Policy Making, as well as Advocacy, Networking, Strategic Planning and Organizational Development.
4. To contribute to regional cooperation and networking in the Western Balkans, as well as to participate in the debate on the Future of Europe and the generation of ideas at the European Level.
5. To facilitate bilateral cooperation between civil societies in North Macedonia and Greece and increase the understanding of stereotypes through measuring trends of perceptions, thus effectively monitoring the implementation of the Prespa Accord.

PRESPA Institute will implement the listed programme priorities by undertaking the following actions:

1. Measuring of economic, political and symbolic/cultural patterns of exchange between different actors, thus measuring presence as effective positioning, in absolute terms.
2. Ascertaining the quantity of a country's presence and its nature, and establishing a solid foundation for measuring how much that presence is used to gain influence.

3. Measuring trends of perception and stereotypes in the context of globalization, and establishing values of self-perception, external perception and internal perception.
4. Measuring economic and political change, as well as functionality in the context of EU accession through quantifiable and objective indicators.
5. Determining the relation between changes occurring and the improvement of people's lives through quantifiable indicators.
6. Determining the distance that harmonization will create with regards to legal instruments and enforcement, as well as assessing the institutional capacity and funding through gap analysis.
7. Measuring trends of perception and stereotypes in the context of EU accession and with regards to the strength of the reforms and their impact on people's lives.
8. Developing tools to support the monitoring of the reform process and EU accession, and enable public participation in policy making and in the accession negotiations.
9. Developing tools and training programmes to support skills development and capacity building for Europeanization.

6. PROJECTS

Project Name	COVID 19 and the Labor Market
Role	Applicant
Donor	Helsinki Committee for Human Rights
Total Cost of the Action	593.300,00 MKD. (9.647,15 eur)
Date (from - to)	August 2020 – March 2021
Description	<p>Within the project "Increasing productivity by improving the legal framework for labor relations in North Macedonia", the engagement included research on a representative sample and analysis based on the processed data.</p> <p>The analysis included:</p> <ul style="list-style-type: none"> - research on a representative sample to determine the consequences of the coronavirus on the labor market and is based on the data that will be collected from the representative sample. - analysis of the relevant legal framework, Government decrees, international and comparative law, available data from relevant institutions, scientific literature, research reports and public policy documents.

Project Name	EU Observatory
Role	Grantee
Donor	Foundation Open Society - Macedonia
Total Cost of the Action	775.663,00 MKD (12.612,40 eur)
Date (from - to)	September 2020 – March 2021
Description	<p>The "EU Observatory" project comprises three phases of activities undertaken to fulfill the following short-term objectives:</p> <ul style="list-style-type: none"> - To analyze the negotiation framework for North Macedonia, as well as the proposals of the member states for its addition, in order to determine the benchmarks for opening, the main points of influence on the policies, as well as the length of the process itself; - To analyze the structure for EU accession negotiations to determine proposals for its improvement, which will mean simplifying the structure and ensuring greater functionality and public/control;

	<ul style="list-style-type: none"> - To analyze the quality of part of the reform process in this country and the image of North Macedonia in a member state in order to recommend measures and activities for its improvement and facilitation of negotiations.
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Project Name	EU Observatory
Role	Grantee
Donor	Foundation Open Society - Macedonia
Total Cost of the Action	698.373,00 MKD (12.105,00 USD)
Date (from - to)	June 2021 – January 2022
Description	<p>The project "EU Observatory - Chapter 27" aims to contribute to the harmonization with the Green Agenda of the European Union, as well as to the accession of North Macedonia to the European Union.</p> <p>At the same time, through the activities within the project, the following short-term goals will be achieved:</p> <ul style="list-style-type: none"> - To map the funds from the EU in the green agenda and sustainable connectivity cluster, especially in chapter 27 - environment and climate change, as well as the funds from the economic-investment plan of the EC represented by the expansion strategy; - To bring the Green Agreement of the European Union and the Green Agenda for the Western Balkans closer to the public, as well as to present the effect on policies and on accession to the European Union; - To determine methodological steps and make a list of documents and tools for monitoring the harmonization and the utilization of the means of harmonization in relation to the Green Agenda for the Western Balkans and chapter 27.

Project Name	Impact and Image Observatory
Role	Grantee
Donor	US Embassy to North Macedonia
Total Cost of the Action	1.384.386,00 MKD (23.995,00 USD)
Date (from - to)	October 2021-June 2022
Description	The project is financially supported within the " Small Grants for Democracy " program and aims to contribute to the conceptualization of

globalization and Europeanization processes, as well as to the understanding of foreign policy. From there, the International Presence Index is to analyze trends in presence, the rise or fall of certain countries and the greater or lesser importance of soft versus the other two forms of presence. The project makes an assessment of the foreign policy of those countries included in the calculation – the invested efforts and funds against results, the profile of presence by sector, the relationship between presence and influence or the distance between objective presence and subjective perception. As a result, the index aims to be a tool for foreign policy making.

7. PUBLICATIONS

In its one-year operation, the PRESPA Institute invested a lot of attention in providing quality publications and content on topics of interest to the citizens of the Republic of North Macedonia, resulting from projects, or special research conducted by researchers in the Institute's team. Finally, the researchers of the PRESPA Institute appear as authors of publications of other organizations.

In 2021, the following announcements were made:

1. "**Twin Green Framework**" briefing material for a better understanding of the Green Deal and the Green Agenda for the Western Balkans, available at: [BriefingZeleno](#);
2. "**Chapter 27**", briefing material to better understand and identify areas in chapter 27, available at: [Briefing27](#)
3. "**Economic and Investment Plan for the Western Balkans**", briefing material for a better understanding of the economic and investment plan to support the Western Balkans and the implementation of the Green Agenda, available at: [BriefingEIP](#)
4. "**Instrument for pre-accession assistance - IPA-3**", briefing material for a better understanding of the instrument and the financial framework to support the accession of North Macedonia, available at: [BriefingIPA-3](#)
5. "**Double transformation of North Macedonia**", report from the research done within the "EU Observatory - Chapter 27" project, available at: [DoubleTransformation](#)

8. PRESPA INSTITUTE IN THE MEDIA

PRESPA Institute has been present in the media since the issue of its first publication, to facilitate better information to the general public and explain the results of its research.

In 2020, PRESPA Institute was present in the media space through the following forms:

Lokalno

[Стојковски: САД и ЕУ со различни концепции за Западен Балкан на Преспа форум](#)

Radio MOF

[70% од македонските политички ТВ дискусии се „манели“](#)

Sloboden pecat

[Потребни се засилени реформи кои реално ќе го подобрат животот](#)

TV 24 vesti

[ОСТАВКАТА НА ЃОРЃИЕВ ОД МЕШОВИТАТА КОМИСИЈА ЌЕ ВЛИЈАЕ НА СИТУАЦИЈАТА](#)

[ПРЕСПАНСКИОТ ФОРУМ ТРЕБАШЕ ДА ГИ ОБЕДИНИ САД И ЕУ ДА ЗБОРУВААТ ВО ИСТ ГЛАС](#)

MKD MK

[Истражување на Преспа Институтот: Законите се добри, ама реформите бавно се спроведуваат](#)

2. ORGANISATION

PRESPA Institute has a two-tier management structure consisting of the Assembly of the organization and the Managing Board.

Pursuant to Article 22 of the Law on Citizens' Associations and Foundations, and in accordance with the Statute of PRESPA Institute, the Assembly consists of all members of the organization. The Assembly within its competencies has the adoption of the statute, work program and other acts, elects the bodies of the association, decides on amendments to the Statute, adopts the Program of the Institute, the Annual Report and the Financial Report (Annual Balance of Accounts), the admission of new members, statutory changes, elects the Chairperson of the Assembly and the Managing Board, etc.

The Managing Board consists of 5 members, including the Chairperson of the Board, elected for a term of 3 years. The Managing Board prepares the sessions of the Assembly, adopts the guidelines and the Annual Work Plan, the Annual Financial Plan, appoints the Executive Director, etc.

1. MANAGING BOARD

Mitko SEVRIEVSKI is President of the Managing Board of PRESPA Institute. He graduated at the European University in Skopje.

At present, Mitko works as Project Coordinator of the Cross-Border Project with Republic of Greece in the area of health protection. He has fifteen years of professional experience in office and project administration, as logistics manager and financial manager for non-profits.

Mitko is one of the founders of PRESPA Institute and member of the Managing Board since November 2019. In August 2020 he was reelected as member and chairman of the Managing Board for the mandate period 2020-2023.

Dona KOSTURANOVA is a member of the Managing Board of PRESPA Institute. She graduated at the School of Journalism and Public Relations in Skopje.

At present, Dona works as Programme Manager at the Westminster Foundation for Democracy. She has more than ten years of professional experience in civil society as activist for youth inclusion and youth policies, democratization and fight against corruption, as member and activist of the Youth Educational Forum (MOF). In YEF, for five years, she was the President of the organization and later, as from 2014 until 2018 the Executive Director. In her capacity as President of YEF she was a co-founder of Radio MOF. Dona is one of the founders of the National Youth Council of Macedonia, an umbrella

organisation of youth organisations, and its first Vice-President. She has worked on multiple advocacy initiatives in the areas of youth, education and civil society, as well as the Berlin Process and the establishment of the Regional Youth Cooperation Office for the Western Balkans. She is alumna of the European Union Visitors Programme in 2019 and the International Visitor Leadership Programme of the US State Department in 2018.

Dona is member of the Managing Board for the mandate period 2020-2023.

Toni MASEVSKI is Member of the Managing Board of PRESPA Institute.

He graduated at the Faculty of Economics of the University Ss. Cyril and Methodius and earned a Master's degree at the Cotrugli Business School in Zagreb.

At present, Toni works as a business consultant and owner of the consultancy "Tri Marks Control" from Skopje. Working in corporate banking, private business, as well as local governance he gained his experience of over 20 years. Additionally, Toni has more than 25 years of experience in civil society, starting from the National Student's Union, European House Skopje and Sports Centre Skopje.

Toni is one of the founders of PRESPA Institute and member of the Managing Board since November 2019. In August 2020 he was re-elected as member of the Board for the mandate period 2020-2023.

Ida PROTUGER VELJKOVIK is member of the Managing Board of PRESPA Institute. She graduated psychology at the University Ss. Cyril and Methodius in Skopje.

Ida has over 20 years of professional experience in journalism, mainly at editorial positions in several electronic and printed media. She started her career in the news agency MIA, and then worked in Kanal5 TV, the daily "Dnevnik", Alfa TV and the weekly "Gragjanski". She was actively involved with civil society and contributed to the democratization of society and promotion of human rights protection. Ida was part of the democratization process of the Association of Journalists and was the President of the Ethical Committee of the Association. Co-authored the publications "The Black Monday" and "What is Gruevizam". In 2015 she moved to Vienna, Austria where she completed her education and now works as certified Personal Development Trainer and Systemic Development of Organizations and Companies.

Ida is member of the Managing Board for the mandate period 2020-2023.

Vladimir MIRCESKI is member of the Managing Board of PRESPA Institute.

He graduated at the Journalism Studies at the Faculty of Law of the University Ss. Cyril and Methodius in Skopje.

Vladimir has more than 20 years of professional experience as a journalist. He began his career in the printed media in the mid-1990s, and then switched to TV journalism. He has been part of the Foreign Policy Desks of some of the most influential National Broadcasters. In the period 1998-1999 and again from 2002 to 2003 he worked for A1 TV, while between 2000 and 2002 and again from 2003 to 2009 he was part of the team at Kanal5 TV. He spent four years (2009-2013) at Alfa TV and was for one-year (2013-2014) part of the team at Libertas, the web-portal.

As of 2014 he is part of the TV Show "360 Stepeni" that is broadcasted by TV Alsat-M, while since 2016 he is the correspondent to "Voice of America" in Macedonian.

Vladimir is member of the Managing Board for the mandate period 2020-2023.

2. MEMBERS OF THE TEAM

Andreja STOJKOVSKI is the Executive Director of PRESPA Institute. He graduated at the Faculty of Law of the University Ss. Cyril and Methodius in Skopje and finished his Master's Studies in EU Law at the University Carlos III in Madrid, as a fellow of the Agency for International Cooperation and Development of the Kingdom of Spain.

Andreja has twenty years of professional experience with the Institutions, as a National Legal Expert on several projects in the area of Environmental Law, Teaching Assistant in Higher Education, as well as with Civil Society. After graduation, he started working with the Unit for European Integration at the General Secretariat of the Government where he followed the area justice and home affairs, and worked on harmonization of laws and the first National Programme for the Approximation of the Aquis. As of October 2006, to August 2018 he was part of Civil Society, advocating for the Europeanisation of Society and EU Accession. In this period, he participated actively in many formal consultative processes with the EU Member States, as well as with the European Commission, while coordinating the chapter on Control over the Police and the Security And (Counter)Intelligence Agencies under the Proposal for Urgent Reform Priorities within the Blueprint Group. He was elected as constitutive member of the Council for cooperation and development of civil society of the Government of Republic of North Macedonia. From 2009 to 2015 he was elected as Teaching Assistant at the University American College Skopje. In the period when the European Commission organized the Explanatory Screening for North

Macedonia, he was a member of the Negotiating Team as deputy to the Chief Technical Negotiator.

As a member of Civil Society Andreja took part in many processes and represented the country in research projects and conferences.

Andreja is one of the founders of PRESPA Institute, and has been the **Executive Director**, as of December 2019.

Jovana PETKOVSKA is an Assistant Researcher and Communications Specialist at the PRESPA Institute. She completed undergraduate studies at the Faculty of Languages, Cultures and Communication at the South East European University in Tetovo, Department of English Language and Literature, and enrolled in postgraduate studies in Human Resource Management at the Institute for Sociological and Political-Legal Research at the University Ss. Cyril and Methodius in Skopje.

Jovana has 4 years of work experience in development and research projects in the civil sector as well as several years of work experience in the field of human resources and education.

Jovana is a member of the team of the PRESPA Institute since April 2020.

3. FELLOWS

Diana ZHUPANOSKA is Senior Research Fellow of PRESPA Institute. She graduated at the Faculty of Law of the University Ss. Cyril and Methodius in Skopje and earned a Master's Degree at the Europa Institute of the University of Saarland. In 2012 she passed the Bar Exam, earning a Juris Doctor title.

Diana has more than ten years of professional experience in the Judiciary and in civil society, and acquired substantial research experience through participation in several projects in the areas of Public Administration Reform, Fundamental Rights and Democratization.

In the period from November 2019 to August 2020, Diana was the chairwoman of the Managing Board of PRESPA Institute.

Diana is a Senior Research Fellow of PRESPA Institute since August 2020.

Goran LAZAROV is Senior Research Fellow of PRESPA Institute. He graduated at the Faculty of Law of the University Ss. Cyril and Methodius in Skopje, where he matriculated postgraduate studies in Business Law.

Goran has seven years professional experience in project coordination and implementation. In this period, Goran was particularly active in public

opinion research, social science research, as well as monitoring and evaluation of public policies and data analysis.

Goran is a Senior Research Fellow of PRESPA Institute since April 2020.

Martin NACEVSKI is Research Fellow of PRESPA Institute. He graduated at the FON University in Skopje, while as a student of the International Double Degree Programme of the Faculty of Law "Iustinianus Primus" at the University "Ss. Cyril and Methodius" in Skopje with the University of Strasbourg, he earned a Master's Degree in Intellectual Property Law. In 2020 he passed the Bar Exam, earning a Juris Doctor title.

At present, Martin is engaged on a project of the United Nations Development Program and the Regional Cooperation Council, under the frames of the Berlin Process dedicated to Chapter 24 – Freedom, Security and Justice. He has several years of professional experience on projects and in research related to implementation of the EU acquis in North Macedonia, with an emphasis on the areas of employment and social policy, and justice and fundamental rights. In a period of one year, as of October 2016, he completed a Traineeship at the European Union Intellectual Property Office (EUIPO) in Alicante, Spain. After the establishment, over a period of 10 months, beginning in March 2019 he was engaged with the project unit at the Office of the Chief Technical Negotiator for EU Accession.

Martin is one of the founders of PRESPA Institute and was elected as first Chairman of the Institute's Assembly.

Leposava OGNJANOSKA is Senior Research Fellow of PRESPA Institute. She is a Ph.D. Student at the Faculty of Law "Iustinianus Primus" at the Ss. Cyril and Methodius University in Skopje, where she graduated and in 2016 earned an MA in the field of Law of the European Union, Chapter 23 and Enlargement.

Leposava has more than 6 years of professional experience. She has been working on numerous international projects in various think-tanks related to democratic governance and the rule of law. In 2016, she was engaged as a young researcher within the TRAIN Programme conducted by the German Council on Foreign Relations from Berlin. She has passed the Bar Exam and earned a title Juris Doctor, and worked in the judiciary and prosecution on cases of organized crime and high corruption.

Her main research interests include the deepening and spillover effects of the EU integration process and the protection of the rule of law in that context, Judiciary as filed under the Chapter 23 of the Union acquis, the Enlargement policy and conditionality policy in particular, Europeanisation and transformative power of the Union.

Leposava is a Senior Research Fellow of PRESPA Institute since December 2020.

Ivana JORDANOVSKA is a Senior Research Fellow of PRESPA Institute. She holds a BA in Political Science with a concentration on Transatlantic Relations from the Institute for Political Science in Paris (Sciences Po) and an MA in International Relations from New York University, where she was a Fulbright Fellow.

Her professional experience includes posts in the Westminster Foundation for Democracy and the OSCE Mission to Bosnia and Herzegovina, where she worked on parliamentary oversight and countering and preventing violent extremism. In the period 2017-2018, Ivana was an Adviser for Cooperation with International Organizations to the Prime Minister of North Macedonia.

Her research interests are Transatlantic Relations, Democratization, Cooperation among Authoritarian Regimes and Gender Equality.

Ivana is a Senior Research Fellow of PRESPA Institute since December 2020.

Ognen VANGELOV is Senior Research Fellow of PRESPA Institute. He graduated at the Faculty of Philology at the University Ss. Cyril and Methodius in Skopje and earned an MA at the Denver University as a Ron Brown Fellow of the US Government. Ognen earned his Ph.D. at the Queens University in Canada as a Fellow of the Canadian Government under the Ontario Trillium Scholarship and the Canada Vanier Graduate Fellowship.

Ognen has approximately 15 years of professional experience in education and scientific-research, as well as with think-tanks. He has taken part at various international scientific conferences and has been published in scientific journals, as well as in professional magazines for a wider audience, such as Foreign Affairs. Currently he teaches several subjects in the field of political science at the University American College in Skopje, while at the same time he is part of international research projects of the Centre for Democracy and Diversity at the Queens University in Canada.

His scientific and research interests are in the areas of comparative politics, democratization and nationalism.

Ognen is Senior Research Fellow of PRESPA Institute since December 2020.

Kristijan FIDANOVSKI is a Research Fellow at the PRESPA Institute. He is a PhD student in social policy at the University of Oxford, where he researches the discursive framing, financial scale and fertility effects of child allowances in some countries in the Balkans and Eastern Europe. In addition to his doctoral studies, Kristijan also works as a freelance research assistant with prof. Timothy Garton Ash on the expectations that young people have from the European Union.

Born and raised in Skopje, Kristijan completed undergraduate studies in the field of political science and East European studies at University College London in 2017, and then postgraduate studies in the same field at Georgetown University. Professionally, Christian has worked for the Office of Transitional Initiatives of USAID in Skopje, interned at the American Bar Association in Washington and taught as a guest lecturer at the American College University in Skopje.

Kristijan has written in English for New Eastern Europe, Balkan Insight, Oxford Political Review, Quillette, The New Federalist and The Vostokian, but also in Macedonian for Respublika and Okno. In his media appearances, as well as in his activities through the diaspora network Forum for Democratic Macedonia in Washington, Kristijan was a strong advocate for a solution to the Macedonian-Greek name dispute in 2018.

Kristijan is a Research Fellow at the PRESPA Institute since June 2021.

Martin NAUNOV is a Research Fellow at the PRESPA Institute. He is a PhD student in political science at the University of North Carolina at Chapel Hill (UNC), specializing in comparative political psychology and quantitative methods. His research focuses on the psychological mechanisms that underlie illiberal attitudes and behaviors such as intolerance of people with different identities and opinions. Martin holds a bachelor's degree in political science from Middlebury College (Vermont, USA) and a master's degree from UNC.

Outside of academia, Martin has worked as a researcher for USAID and the Prague Institute for Security Studies. Martin also served as a data analytics consultant to the Macedonian Minister of Foreign Affairs, a research assistant at Johns Hopkins – SAIS, and was a 2017-2018 First Amendment Fellow at the Hearst Media Corporation in New York.

Martin has been a Research Fellow at the PRESPA Institute since December 2021.

Elmas HASANOVIĆ is a Research Fellow at the PRESPA Institute. He graduated in criminology at the Faculty of Security - Skopje, graduating with the highest honors. He continued his master's studies in the United States of America

at North Carolina State University as a Fulbright Scholar, where he specialized in international studies and the science and policy of nuclear non-proliferation.

His expertise lies in government policy and regulation, international security and arms control; nuclear non-proliferation, Russian influence and proxy activities in the Balkans, and has a nuanced understanding of the political and security circumstances of the Balkans. In 2020, the NATO Liaison Office in Skopje awarded him a Letter of Appreciation for his contribution to the integration of the Republic of North Macedonia into NATO, including a letter of thanks and a NATO plaque for the contribution of the Info Center.

Elmas has interned at the Duke Center for International Development (DCID) at Duke University and the OINS Nonproliferation Workshop at Oak Ridge National Laboratory in Tennessee, United States. He is a member of the George K. Marshall, the Fulbright Alumni Network and the European Democracy Youth Network (EDYN).

Elmas has been a Research Fellow at the PRESIPA Institute since December 2021.

4. FINANCIAL OVERVIEW

The Annual Balance of Accounts is submitted to the Public Revenue Office in accordance with the Law on Accounting of Non-Profit Organizations (Official Gazette of the Republic of Macedonia 24/2003) and is an integral part of this annual report.

ЕМБС: 07402830

Целосно име: Здружение на граѓани за истражување за меѓународните односи и европски прашања "ИНСТИТУТ ПРЕСПА" - Скопје

Вид на работа: 540

Тип на годишна сметка: Годишна сметка

Тип на документ: Годишна сметка

Година : 2021

Биланс на приходи и расходи

Ознака за АОП	Опис	Претходна година	Бруто за тековна година	Исправка на вредноста за тековна година	Нето за тековна година
201	-- Расходи I. МАТЕРИЈАЛНИ РАСХОДИ, УСЛУГИ И АМОРТИЗАЦИЈА (202 до 210)	526.152,00			143.499,00
202	-- Потрошени материјали	37.491,00			5.912,00
203	-- Потрошена енергија	15.463,00			3.904,00
204	-- Други услуги	404.589,00			133.683,00
205	-- Превозни и транспортни услуги	2.009,00			
209	-- Наемнини	66.600,00			
211	-- ДРУГИ РАСХОДИ (212 до 221)	1.472.110,00			446.708,00
212	-- Провизија за платен промет	12.216,00			32.849,00
219	-- Други расходи	1.459.894,00			413.859,00
230	-- ПЛАТИ И НАДОМЕСТИ НА ПЛАТИ(231+232)	727.443,00			857.687,00
231	-- а) Вкалкулирани плати	727.443,00			857.687,00
235	-- ВКУПНО РАСХОДИ (201+211+222+226+230+233+234)	2.725.705,00			1.447.894,00
236	-- Остварен вишок на приходи-добивка пред оданочување(250 минус 235) ако 250>235	279.156,00			976.762,00

238	-- Остварен нето вишок-добивка (236-237)	279.156,00			976.762,00
239	-- Вкупно (235+236) или (235+237) ако 237 е поголемо од 236=252	3.004.861,00			2.424.656,00
243	-- Приходи од камати и позитивни курсни разлики				7.667,00
244	-- Приходи од членарини, подароци, донации и приходи од други извори	3.004.861,00			2.137.833,00
248	-- Пренесен дел од вишокот на приходите од претходната година				279.156,00
250	-- ВКУПНО ПРИХОДИ 240+243+244+245+246+247+ 248+249	3.004.861,00			2.424.656,00
252	-- ВКУПНО (250+251)=239	3.004.861,00			2.424.656,00
438	-- Број на работници	1,00			1,00

Биланс на состојба

Ознака за АОП	Опис	Претходна година	Бруто за тековна година	Исправка на вредноста за тековна година	Нето за тековна година
10	-- ПАРИЧНИ СРЕДСТВА, КРАТКОРОЧНИ ПОБАРУВАЊА И АКТИВНИ ПРЕСМЕТКОВНИ СМЕТКИ (011+018+019+020+021+022+023+024)	479.156,00	976.762,00		976.762,00
11	-- ПАРИЧНИ СРЕДСТВА (012 до 017)	479.156,00	976.762,00		976.762,00
12	-- Жиро сметка	479.156,00	976.762,00		976.762,00
42	-- ВКУПНА АКТИВА (001+010+028+035+038+041)	479.156,00	976.762,00		976.762,00
51	-- IV. КРАТКОРОЧНИ ОБВРСКИ И ПАСИВНИ ПРЕСМЕТКОВНИ СМЕТКИ (052 ДО 061)	200.000,00			
56	-- Други краткорочни обврски	200.000,00			
62	-- V. ПАСИВНИ ВРЕМЕНСКИ РАЗГРАНИЧУВАЊА (063 до 065)	279.156,00			976.762,00
64	-- Дел од вишокот на приходите пренесен во наредната година	279.156,00			976.762,00
69	-- ВКУПНА ПАСИВА (044+046+047+051+062+066+067+068)	479.156,00			976.762,00

Државна евиденција

Ознака за АОП	Опис	Претходна година	Бруто за тековна година	Исправка на вредноста за тековна година	Нето за тековна година
675	-- Издатоци за авторски хонорари (< или = на АОП 219 од БПР)	1.421.494,00			354.339,00
680	-- Плати(< или = на АОП 231 од БПР)	482.324,00			857.687,00
681	-- Придонеси на плати(< или = на АОП 231 од БПР)	203.684,00			182.743,00
682	-- Даноци на плати(< или = на АОП 231 од БПР)	41.435,00			37.379,00
687	-- Приходи од позитивни курсни разлики (< или = на АОП 243 од БПР)				7.667,00
688	-- Приходи од членарини(< или = на АОП 244 од БПР)	42.000,00			2.137.833,00
692	-- Приходи од други извори(< или = на АОП 244 од БПР)	2.962.861,00			
695	-- Просечен број на вработени врз основа на состојбата на крајот на месецот	1,00			1,00

Распоредување на резултатот

Ознака за АОП	Опис	Претходна година	Бруто за тековна година	Исправка на вредноста за тековна година	Нето за тековна година
351	-- А. ОСТВАРЕН НЕТО ВИШОК -ДОБИВКА	279.156,00			976.762,00
353	-- Б. ОСТАТОК ОД НЕТО ДОБИВКАТА ЗА РАСПОРЕДУВАЊЕ (351-352)	279.156,00			976.762,00
358	-- f) Дел за пренос во наредната година	279.156,00			976.762,00

Структура на приходи по дејности

Ознака за АОП	Опис	Претходна година	Бруто за тековна година	Исправка на вредноста за тековна година	Нето за тековна година
2598	- 94.99 - Дејности на други организации врз база на зачленување, неспомнати на друго место				2.424.656,00

Изјавувам, под морална, материјална и кривична одговорност, дека податоците во годишната сметка се точни и вистинити.

Податоците од годишната сметка се во постапка на доставување, која ќе заврши со одлука (одобрување/ одбивање) од страна на Централниот Регистар.

АЖУРИРАЈ ПОТПИШИ ПЕЧАТИ ОТКАЖИ